

**Minutes of the 161<sup>st</sup> Meeting of the Hong Kong Productivity Council  
held at 3:00p.m. on Thursday, 26 March 2026 in the Boardroom,  
2<sup>nd</sup> Floor, HKPC Building, 78 Tat Chee Avenue, Yau Yat Chuen, Kowloon**

**Present:** Chairman – Hon Sunny Tan  
Members – Prof. Viveca Chan E-nam  
Mr. Bryant Chan Wan-sing  
Mr. Brian Cheng Ho-wai  
Ms. Lily Ching Ngon-lai  
Mr. Gordon Chong Kwok-wing, Deputy Secretary for  
Innovation, Technology and Industry (representing  
Mr. Kevin Choi, JP, Permanent Secretary for  
Innovation, Technology and Industry)  
Ms. Irina Fan Yuen-yee, Government Economist  
Mr. Raymond Ho Kam-biu, JP, Deputy Commissioner  
for Labour\*  
Prof. Jia Jia-ya\*  
Mr. Geoffrey Edward Kao  
Ms. Vivien Lau Man-yee  
Mr. Ivan Lee Kwok-bun, JP, Commissioner for  
Innovation and Technology  
Prof. Matthew Lee Kwok-on\*  
Mr. Bernard Poon Che-wai  
Ms. Jenny Tam Kam-lin, MH  
Mr. Steve Tse Ling-chun, Deputy Director-General of  
Trade and Industry (Bilateral Trade, Controls &  
Industries Support) (representing Mr. Aaron Liu  
Kong-cheung, JP, Director-General of Trade and  
Industry)  
Mr. Donald Tong Chi-keung, GBS, JP  
Mr. Ivan Sze Wing-hang, BBS, JP  
Mr. Wallace Wong Pok-man\*  
Ms. Jennifer Yeung Yin-chi, JP\*  
Mr. Emil Yu Chen-on, BBS, JP  
Ms. Zhang Li, JP\*

**Absent with Apologies:** Prof. Samuel Au Kwok-wai

**In Attendance from the Innovation and Technology Commission:**

Miss Rosalind Cheung Man-yee Assistant Commissioner for Innovation and  
Technology (Funding Schemes)  
Ms. Milly Au Yeung Shan\* Senior Manager (Innovation and Technology  
Fund)

\*attendance via Microsoft Teams application

### **In Attendance from HKPC:**

|                         |                                                      |
|-------------------------|------------------------------------------------------|
| Mr. Mohamed D. Butt, MH | Executive Director                                   |
| Dr. Lawrence Cheung     | Chief Technology Officer                             |
| Mr. Edmond Lai          | Chief Digital Officer                                |
| Ms. Vivian Lin          | Chief Operating Officer                              |
| Mr. Yonghai Du          | Chief Innovation Officer                             |
| Mr. Brian Wong          | Chief People and Culture Officer                     |
| Mr. Ray Ko              | Chief Financial Officer                              |
| Mr. Keith Kwong         | Chief Compliance Officer                             |
| Mr. Alvin Wang          | General Manager, Smart City [Agenda Item IX(A) only] |
| Ms. Gillian Luk         | Head, Council Secretariat                            |
| Ms. Olivia Poon         | Manager, Council Secretariat                         |

### **Safety Video**

A safety video was shown to Members about the safety measures in the HKPC Building.

### **Mode of Meeting**

The Chairman said that the meeting was held in person with 6 Members joining via Microsoft Teams. He thanked Members for attending the meeting.

### **Welcome to Members**

The Chairman welcomed the newly appointed Council Members to the meeting. They were Mr. Ivan Sze Wing-hang, Mr. Wallace Wong Pok-man and Mr. Irina Fan Yuen-ye, Government Economist.

The Chairman also welcomed Mr. Gordon Chong Kwok-wing, Deputy Secretary for Innovation, Technology and Industry, representing Permanent Secretary for Innovation, Technology and Industry, and Mr. Steve Tse Ling-chun, Deputy Director-General of Trade and Industry (Bilateral Trade, Controls & Industries Support), representing Director-General of Trade and Industry. They attended the meeting for the first time.

### **Vote of Appreciation to Former Council Members**

The Chairman suggested, and Members agreed, to record a vote of appreciation to Mr. Marvin Hsu Tsun-fai and Mr. Anthony Lam Sai-ho for their contribution during their tenure as Members.

## **Declaration of Interest**

Members noted a report by      on a declaration of interest received.

The Chairman reminded Members to declare interest should they observe any direct/pecuniary interest in any matter to be discussed at the meeting.

### **I. Confirmation of Minutes (P.C.44/2025 Revised)**

1. The Revised Draft Minutes of the 160<sup>th</sup> Council Meeting held on 27 November 2025 had been circulated to Members and there were no further requests for amendments. The Minutes of the meeting were taken as read, confirmed and signed by the Chairman.

### **II. Matters Arising**

#### **(A) Paper Circulation Since Last Meeting**

2.                      reported that a paper was circulated to seek Members' approval.

### **III. Development Framework to Proactively Align with National 15<sup>th</sup> Five-Year Plan**

5. Invited by the Chairman to introduce the agenda item,                      started presentation by showing a video at the meeting to give an overview of HKPC's achievements in 2025/26.

#### **Development Framework**

8.                      then introduced a development framework crafted to proactively align with the National 15<sup>th</sup> Five-Year Plan (the Plan) and guide HKPC's work in the coming years.

9.                      then briefed Members on 6 priority areas under the development framework for HKPC to pursue. They centered on (i) future manufacturing industry development, (ii) AI-driven innovation, (iii) AI governance and digital security, (iv) business empowerment and going global, (v) smart and green city development and (vi) future skills and talent development:



20. After discussion, Members supported the development framework in paragraph 9 above.

#### **IV. Executive Director’s Goals and Objectives for 2026/27**

23. Invited by the Chairman, \_\_\_\_\_ took Members through the Goals and Objectives (G&Os) for 2026/27, which set out the priority initiatives to pursue under 3 major fronts: strategic imperatives, organisational execution and enterprise risk management, in alignment with the National 15<sup>th</sup> Five-Year Plan and macro conditions.

24. Members noted the G&Os for 2026/27.

#### **V. Report from the Audit Committee (P.C. 2/2026)**

25. Members noted the report from the Audit Committee on matters considered at its 70<sup>th</sup> meeting held on 10 March 2026.

#### **VI. Report from the Business Development Committee (P.C. 3/2026)**

26. Members noted the report from the Business Development Committee on matters considered at its 89<sup>th</sup> meeting held on 10 March 2026.

## **VII. Report from the Finance Committee (P.C. 4/2026)**

27. Members noted the report from the Finance Committee on matters considered at its 86<sup>th</sup> meeting held on 17 March 2026.

## **VIII. Report from the Staffing Committee (P.C. 5/2026)**

28. Members noted the report from the Staffing Committee on matters considered at its 83<sup>rd</sup> meeting held on 17 March 2025.

## **IX. Any Other Business**

### **(A) Update on The Cradle**

29. Invited by the Chairman,                      recapped that since launch in April 2025, The Cradle had attracted heavyweight visitors, including national leaders from the Chinese Mainland and overseas, and created opportunities for HKPC to get in touch with a vast number of enterprises, generating business opportunities and new income sources for HKPC.

30. Members received a presentation by                      on the progress of The Cradle, covering the period from its launch in April 2025 to early March 2026:

- (a) 6 tactics were formulated to address challenges faced by Chinese Mainland companies in expanding their products, technologies, manufacturing and business operations to global markets. The 6 tactics were smart manufacturing,                      technical                      research/assessment,                      international standards/testing, funding schemes, training and study missions, and professional services;

[A video on the services under the 6 tactics was shown at the meeting. The video had received good response, particularly from Chinese Mainland companies.]

- (b) The Cradle had hosted high-level visits from local, Chinese Mainland and international governments, ministries and associations. The Cradle had also actively participated in international events like a technology forum in Slovakia, a forum on new industrial revolution partnership for BRICS countries, technology exchange with Canada, and an industry summit in Nansha. In addition, The Cradle had held 35 Industry Network Cluster (INC) consultation sessions in 22 Chinese Mainland cities;

- (c) reputable companies served included , to name a few. The support they received from HKPC ranged from setting up smart production lines, launching AI healthcare pilot projects, developing new energy projects as demonstration cases, to testing and certification, among other areas;
- (d) coming up, a media tour to Malaysia was scheduled in April 2026 to take reporters from media outlets to witness the signing of an MOU with the Federation of Malaysia Manufacturing, during the Malaysia–Hong Kong Industrial Partnership Forum, to support Hong Kong businesses in expanding operations in the region. The tour would also include a visit to manufacturing facilities in Penang. The visit served to highlight Hong Kong as a gateway for companies to go global and the role of HKPC in supporting their go-global endeavours; and
- (e) looking ahead, The Cradle would devote effort to: identifying local partners in the Yangtze River Delta (長三角), Beijing-Tianjin-Hebei (京津冀) and GBA regions to accelerate the go-global momentum; participating in more overseas exhibitions and study missions; expanding industry network cluster (INC) consultation sessions to new domestic/overseas markets; and strengthening collaboration with the Government’s Task Force on Supporting Mainland Enterprises in Going Global.

## **(B) AI with HKPC**

34. Members noted the presentation by and on HKPC’s initiatives, serving both external stakeholders and internal staff as well as Council Members, to support the Government’s policy direction of promoting AI applications.

- (a) A campaign, titled AI with HKPC Smart AI Solutions Showcase Series, was held on 5, 6 and 9 February 2026. Under a tripartite theme (empowering SMEs, digitalised education and smart property), the campaign showcased nearly 100 ready-to-deploy AI solutions.
- (b) AI solutions developed by HKPC included the Digital DIY Portal which connected SMEs with affordable AI solutions to accelerate their digital transformation. Another AI platform, namely “HKPC Picasso” (天工開物), aimed to address the integration challenges faced by companies in AI transformation by providing an end-to-end and executable support system with large language modules and applications to enable the rapid development and deployment of smart solutions. Various developments were also on-going in Agentic AI to address challenges, such as those in connecting legacy systems for automation.

- (c) A corporate-wide “AI 100” Initiative was underway for staff to participate in at least one AI-related project.
- (d) A high-level AI strategy training session would be arranged for Council Members on 8 May 2026.

**(E) 2026 Annual Dinner**

37. The Chairman encouraged Members to join the upcoming 2026 annual dinner to be held on 27 March 2026.

**(F) Attendance Record of Council Members**

38. Members noted (a) the attendance record for Council and Standing Committee meetings in 2025 as circulated by email together with the Council meeting agenda and papers on 19 March 2026, as well as (b) the attendance record for Standing Committee meetings held in March 2026 as circulated with the Council meeting reminder on 25 March 2026. Both records were shown at the meeting. The Chairman reminded Members to try their best to attend future meetings.

**X. Date of Next Meeting**

39. Members noted that the next meeting was tentatively scheduled on 16 July 2026 at 3:00p.m.

43. There being no other business, the Chairman thanked Members for their attendance and the meeting was closed at 4:52pm.